BEFORE WE GET STARTED...

• Request a break, if desired.
• If necessary, April 8, 5:30 p.m. – 7:30 p.m. is scheduled for continued discussions.
USING ZOOM

You can control Mute/Unmute in the far left-hand corner:

- This is Unmuted
- This is Muted

- Video on/off and raising/lowering of hands which can be done through Zoom or *9 if you are on a phone
  - This is video On
  - This is video Off
FY2022 BUDGET COMMITTEE PRESENTATION

PUBLIC TESTIMONY

APPROVAL OF MEETING MINUTES

BUDGET COMMITTEE RESPONSIBILITY

BUDGET PROCESS

POLICIES & CONTRACTS

ECONOMIC ENVIRONMENT

FY2022 PROPOSED BUDGET

AMENDED 2021-2030 CIP

2021-2030 LRFP

APPENDIX SLIDES

APPROVAL
PAPER TESTIMONY

- The purpose of this hearing is to allow public comment on the FY2022 Proposed Budget.
- Raise your Zoom hand or press *9 on your phone.
- Each speaker will have 3 minutes.
• Approval of the meeting minutes from the Budget Committee Meeting will be held on October 7, 2020.
BUDGET COMMITTEE RESPONSIBILITY

- **Follows** Oregon Local Budget Law process
- Reviews and **understands** the FY2022 Budget presented
- **Discusses and recommends revisions** to the budget if needed
- **Approves** the Budget and forward your recommendation to the BOD for adoption
Long-range financial plan (LRFP) projects LTD’s resources and expenditures over a 10-year period. The resource projections in the LRFP determine the planned timing of projects in the CIP. Near-term, funded projects move into the annual budget.

Community Investment Plan (CIP) defines the on-going projects that allow the delivery of an efficient, safe and sustainable ridership experience. This plan is updated annually.

Strategic Business Plan (SBP) defines our strategic position. Project choices and progress are evaluated through the filter of the SBP. This plan is static over its lifetime. Once created, it serves as a strategy guide for 3-5 years.
Federal Funds available

<table>
<thead>
<tr>
<th>Funding Type</th>
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<tbody>
<tr>
<td>CARES (Capital or Operating, no expiration, no match)</td>
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<tr>
<td>CARES (Operating, no expiration, no match)</td>
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<tr>
<td>CRRSA (Operating, expires September 30, 2024, and disbursed by September 30, 2029, no match)</td>
</tr>
<tr>
<td>Federal Low No Discretionary Grant (70% Federal/30% GF match)</td>
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<tr>
<td>Federal Formula Estimate (80% Federal/20% GF match)</td>
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<th>2021</th>
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<tr>
<td>Color of Money Changes - Strategic change to swap use CRRSA &amp; ARPA (restricted for operating) for operating and general fund for capital</td>
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<tr>
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</tr>
</tbody>
</table>
AGENDA: BUDGET PROCESS

Federal Formula and COVID Relief near-term (2020-2025) planning

- Federal Formula: 38%, $48M
- American Rescue Plan Act (ARPA): 26%, $32.7M
- Coronavirus Aid, Relief, and Economic Security Act (CARES): 20%, $25.6M
- Coronavirus Relief Supplemental Appropriations Act (CRRSA): 14%, $17.3M
- Federal Discretionary: 3%, $4.4M

Total: $128M
Federal Formula and COVID Relief near-term (2020-2025) uses

- Operating: 52%, $66.6M
- Capital: 48%, $61.4M
5 to 30 days Two newspaper notices or one newspaper notice and one internet notice

**NOTE: Budget must be adopted by June 30, 2021 (ORS 294.408)**
POLICIES & CONTRACTS:
FUND BALANCE & PENSION PLAN

POLICIES:
• Fund Balance and Budgetary Reserve Policy
• Salaried Employees’ retirement plan funding
• policy ATU Local 757 Pension Funding policy

CONTRACTS:
• ATU local 757 Working and Wage Agreement
ECONOMIC ENVIRONMENT

- Pandemic-induced economic recession
  - Unemployment peak 16% (April 2020), 6.2% (Jan 2021)
  - Recovery dependent on 1) virus containment, 2) Return to pre-pandemic activities, 3) Federal Stimulus, 4) Success of Oregon 10-point economic recovery plan
PROPOSED BUDGET
PROPOSED BUDGET: COMBINED FUNDS

$157,625,034
DISTRICT WIDE RESOURCES

29%  FEDERAL ASSISTANCE  
   $46,244,808

25%  PAYROLL TAXES  
    $40,094,800

11%  INTERFUND TRANSFERS  
    $16,775,071

9%   WC RESTRICTED FOR GRANT MATCHES  
     $13,998,403

9%   MEDICAID SERVICES  
     $14,517,020

8%   WC RESTRICTED FOR RESERVES PER POLICY  
     $11,982,561

5%   STATE ASSISTANCE  
     $8,021,779

3%   FARES & PASSES  
     $4,630,156

1%   OTHER  
     $1,360,436

$157 M
$157,625,034
DISTRICT WIDE REQUIREMENTS

- PERSONNEL SERVICES: 26% ($40,425,776)
- CAPITAL PROJECTS: 24% ($37,245,418)
- INTERFUND TRANSFERS: 11% ($16,775,071)
- MEDICAID SERVICES: 9% ($14,917,220)
- WC RESTRICTED FOR GRANT MATCHES: 9% ($13,998,403)
- SPECIALIZED SERVICES: 7% ($11,714,631)
- MATERIALS & SERVICES: 7% ($11,119,024)
- WC RESTRICTED FOR RESERVES PER POLICY: 6% ($10,044,891)
- POINT2POINT: 0% ($708,509)
- INSURANCE: 0% ($676,291)
PROPOSED BUDGET: QUESTIONS
GENERAL FUND
76% OPERATING REQUIREMENTS $52,221,091
18% CAPITAL INVESTMENTS TRANSFERS $12,420,116
6% OPERATING INTERFUND TRANSFERS $4,354,955

TOTAL GENERAL FUND REQUIREMENTS $68,996,162

FY2021-2022 BUDGET COMMITTEE PRESENTATION 22
$16,775,071
TOTAL GENERAL FUND TRANSFERS

74%  
TRANSFER TO CAPITAL PROJECTS  
$12,420,116

22%  
TRANSFER TO SSF  
$3,376,631

2%  
TRANSFER TO MEDICAID  
$400,200

1%  
TRANSFER TO POINT2POINT  
$218,124

$17M
GENERAL FUND: EXPENDITURES

$11,795,315
GENERAL FUND EXPENDITURES

18% PARTS & TIRES $2,081,324
14% FUEL $1,600,367
13% COMPUTER HARDWARE & SOFTWARE SUPPORT $15,88,988
12% CONTRACTED & PROFESSIONAL SERVICES $1,387,687
9% GENERAL BUSINESS EXPENSES $1,026,775
7% CLEANING $791,000
6% NON-PERSONNEL SERVICES $676,291
5% MAINTENANCE & REPAIR $549,200
4% UTILITIES $485,100
3% TRAINING & TRAVEL $372,973
3% COVID-19 $300,000
2% INFORMATION & ADVERTISING $254,856
2% TELECOM & NETWORK $248,973
2% FACILITY SKILLED TRADES $193,000
1% ELECTRIC BUS CHARGING $169,317
1% TRANSACTION FEES $100,000

FY2021-2022 BUDGET COMMITTEE PRESENTATION 24
CAPITAL FUND
CAPITAL FUND: RESOURCES

$37,245,418
TOTAL CAPITAL PROJECTS FUND RESOURCES

59%  FEDERAL ASSISTANCE  $22,099,496
33%  TRANSFER FROM GENERAL FUND  $12,420,116
7%   STATE ASSISTANCE  $2,545,806
0%   LOCAL ASSISTANCE  $180,000

$37M
CAPITAL FUND: REQUIREMENTS

$37,245,418
TOTAL CAPITAL PROJECTS FUND REQUIREMENTS

- FLEET - FIXED ROUTE REVENUE VEHICLES: $19,755,000 (53%)
- TECHNOLOGY INFRASTRUCTURE & SYSTEMS: $6,093,400 (16%)
- FTN - FRANKLIN BLVD TRANSFORMATION: $5,000,000 (13%)
- FTN - OTHER: $2,298,717 (6%)
- FLEET - OTHER: $1,910,000 (5%)
- FACILITIES: $1,530,000 (4%)
- SECURITY & OTHER: $658,301 (2%)

FY2021-2022 BUDGET COMMITTEE PRESENTATION
CAPITAL FUND BUDGET HIGHLIGHTS

• $6.2M in General Fund Transfer is for grant match.
• $14M is reserved as match for projects continuing past FY2022.
• CIP Addition: Franklin Blvd Transformation
• COVID-related projects (1%)

STATE OF GOOD REPAIR (70%):
• $19.8M Fixed-route vehicles
• $2.8M technology & infrastructure upgrades
• $1.5M paratransit replacement vehicles

IMPROVEMENT PROJECTS (29%):
• $5M Franklin Blvd transformation
• $1.3M strategic planning studies
• $1.2M system security improvements
• $.7M Touchpass validators
CAPITAL FUND: QUESTIONS
SPECIALIZED SERVICES FUND
$11,714,631
TOTAL SPECIALIZED SERVICES FUND RESOURCES

- 32% STATE ASSISTANCE: $3,775,973
- 32% TRANSFER FROM GENERAL FUND: $3,736,631
- 31% FEDERAL ASSISTANCE: $3,619,928
- 3% LOCAL ASSISTANCE: $296,057
- 2% PASSENGER FARES: $286,043
SPECIALIZED SERVICES FUND: REQUIREMENTS

TOTAL SPECIALIZED SERVICES FUND REQUIREMENTS

- EUGENE-SPRINGFIELD SERVICES: $7,974,366 (68%)
- STATEWIDE TRANSPORTATION IMPROVEMENT: $2,509,593 (21%)
- RURAL LANE COUNTY SERVICES: $1,082,767 (9%)
- OTHER SERVICES: $147,906 (1%)

$11,714,631

FY2021-2022 BUDGET COMMITTEE PRESENTATION
SPECIALIZED SERVICES FUND HIGHLIGHTS

- FY2022 Budget is up $1.8M from FY2021 Budget.
- Programs paused during COVID-19 will resume.
- Increased ridership and increased eligible riders through Mentor Oregon or Full Access Brokerage.
- Rural, county, and other mobility services budget flat.
- COVID-19-paused STIF projects resume and new projects begin.
SPECIALIZED SERVICES FUND: QUESTIONS
POINT2POINT
$713,509
TOTAL POINT2POINT RESOURCES

69% FEDERAL ASSISTANCE
$495,385

31% TRANSFER FROM GENERAL FUND
$218,124

$0.7M
$708,509
TOTAL POINT2POINT REQUIREMENTS

37%  SAFE ROUTES TO SCHOOLS
     $414,334

23%  POINT2POINT ADMINISTRATIVE
     $162,175

21%  PROJECTS
     $150,334

18%  VANPOOL
     $130,000

<1%  EMERGENCY RIDE HOME
     $2,000

$0.7M
• Budget is down $.5M from FY21 budget.
• Some P2p programs transitioned to other agencies.
• Some programs will not continue.
POINT2POINT FUND: QUESTIONS
MEDICAID
$14,917,220
TOTAL MEDICAID RESOURCES

89%
MEDICAID MEDICAL SERVICES
$13,267,295

8%
MEDICAID WAVERED TRANSPORTATION
$1,249,725

3%
TRANSFER FROM GENERAL FUND
$400,000

$15M
$14,917,220
TOTAL MEDICAID REQUIREMENTS

89%  MEDICAID MEDICAL SERVICES
     $13,267,495

11%  MEDICAID NON-MEDICAL SERVICES
     $1,649,725

$15M
MEDICAID BUDGET HIGHLIGHTS

- Medicaid budget is up $.4M from the FY2021 Budget.
- Increased costs for new state requirements
- COVID-19 increased cost per trip
MEDICAID: QUESTIONS
ALL FUNDS COMBINED & FY2022 PROPOSED BUDGET REQUEST
## Appropriations Table

<table>
<thead>
<tr>
<th>Fund</th>
<th>FY2020-21 Adopted Budget</th>
<th>FY2021-22 Proposed</th>
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<td><strong>General Fund - Operating</strong></td>
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<tr>
<td>Transit Services</td>
<td>47,491,902</td>
<td>52,221,091</td>
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<tr>
<td>Operating Contingency</td>
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<tr>
<td>Operating Reserve - Not Appropriated</td>
<td>8,215,317</td>
<td>9,013,277</td>
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<td><strong>General Fund - Non-Operating</strong></td>
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<td>Transfer to Point2point Fund</td>
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<td>Transfer to Capital Projects Fund</td>
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<td>Operating Contingency</td>
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<tr>
<td>Operating Reserve - Not Appropriated</td>
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<td><strong>Point 2 Point Fund</strong></td>
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<td>Transit Services</td>
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<td><strong>Total FY2021-22 Total</strong></td>
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**Increased Appropriations from Current Year Budget:** 19%
APPROVAL
AMENDED COMMUNITY INVESTMENT PLAN (CIP)
AMENDED CIP PROJECT ADDS:

State of Good Repair:

- Glenwood Petroleum Fuel System Improvements $1,000,000
- Gateway Station Improvements $500,000
AMENDED CIP PROJECT ADDS:

IMPROVEMENT

- Ridesource Facility Expansion $10,000,000
- Alternative Fuels Infrastructure $6,000,000
- Real Time Sign Hardware, Software, Data Mgmt $1,410,000
- Fare Collection integration $75,000
- Franklin Blvd Transformation $5,000,000

IMPROVEMENT

- Facility & Station upgrades and infrastructure improvements $52,000,000
AMENDED CIP: QUESTIONS
UPDATED LONG-RANGE FINANCIAL PLAN (LRFP)
BASELINE PROJECTIONS: REVENUES

PASSENGER FARES PROJECTED 2022-2030

PROJECTED ANNUAL GROWTH 2023-2030: 6.14%
BASELINE PROJECTIONS: REVENUES
EMPLOYER PAYROLL TAX, NET OF STATE ADMINISTRATIVE FEES
PROJECTED 2022-2030

PROJECTED ANNUAL GROWTH 2023-2030: 4.71%

FY2021-2022 BUDGET COMMITTEE PRESENTATION 57
BASELINE PROJECTIONS: REVENUES
SELF-EMPLOYMENT TAX, NET OF STATE ADMINISTRATIVE FEES
PROJECTED 2022-2030

PROJECTED ANNUAL GROWTH 2023-2030: 2.68%

FA2021-2022 BUDGET COMMITTEE PRESENTATION 58
BASELINE PROJECTIONS: REVENUES

STATE PAYROLL ASSESSMENT PROJECTED 2022-2030

PROJECTED ANNUAL GROWTH 2023-2030: 4.24%
BASELINE PROJECTIONS: EXPENSES
PERSONNEL SERVICES PROJECTED 2020-2030

PROJECTED ANNUAL GROWTH 2021-2030: 4.38%

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<td>2016</td>
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<td>2030</td>
<td>$56,036,600</td>
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</tbody>
</table>
# Updated Long-Range Financial Plan: Resources

## Operating Revenues

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Cash Fares &amp; Passes</td>
<td>$520,000</td>
<td>$2,420,000</td>
<td>$3,598,100</td>
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<td>$4,234,900</td>
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<tr>
<td>Group Passes</td>
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<td>$2,196,900</td>
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<tr>
<td>Special Services</td>
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<td>$319,489</td>
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<tr>
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<td>$4,663,602</td>
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</tbody>
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## Nonoperating Revenues

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Payroll Taxes</td>
<td>$38,228,432</td>
<td>$38,228,432</td>
<td>$44,688,600</td>
<td>$47,447,100</td>
<td>$49,998,900</td>
<td>$52,446,600</td>
<td>$54,958,500</td>
<td>$57,501,500</td>
<td>$60,107,800</td>
<td>$62,811,700</td>
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<tr>
<td>Self-Employment Taxes</td>
<td>$1,371,536</td>
<td>$1,371,536</td>
<td>$1,624,700</td>
<td>$1,747,700</td>
<td>$1,865,600</td>
<td>$1,982,000</td>
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<td>$2,200,500</td>
<td>$2,300,300</td>
<td>$2,403,800</td>
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<tr>
<td>State-in-Lieu</td>
<td>$494,832</td>
<td>$494,832</td>
<td>$578,800</td>
<td>$614,600</td>
<td>$647,700</td>
<td>$679,600</td>
<td>$721,100</td>
<td>$754,500</td>
<td>$788,700</td>
<td>$824,200</td>
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<tr>
<td>Federal Assistance</td>
<td>$0</td>
<td>$20,030,000</td>
<td>$4,200,000</td>
<td>$2,200,000</td>
<td>$2,200,000</td>
<td>$35,000</td>
<td>$35,000</td>
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<tr>
<td><strong>NONOPERATING REVENUES</strong></td>
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<td>$0</td>
<td>$20,030,000</td>
<td>$4,200,000</td>
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<td>Miscellaneous</td>
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<td>$379,700</td>
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<td>$442,300</td>
<td>$462,400</td>
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<td>Interest</td>
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<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td>$41,122,182</td>
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<td>$67,554,300</td>
<td>$70,292,600</td>
<td>$73,098,100</td>
<td>$76,007,500</td>
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</tbody>
</table>
## OPERATING REQUIREMENTS

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Personnel Services</td>
<td>$36,351,972</td>
<td>$40,425,776</td>
<td>$42,194,000</td>
<td>$44,868,500</td>
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<td>$54,832,400</td>
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<tr>
<td>Materials &amp; Services</td>
<td>$7,925,894</td>
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<td>Insurance &amp; Risk Services</td>
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<tr>
<td><strong>Total</strong></td>
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<td>$68,293,200</td>
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<tr>
<td><strong>TRANSFERS</strong></td>
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<tr>
<td>Transfer to Specialized Services Fund</td>
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<td>Transfer to Medicaid Fund</td>
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<td>Transfer to Point2point Fund</td>
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<td>$218,124</td>
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<tr>
<td>Transfer to Capital Projects Fund</td>
<td>$6,177,503</td>
<td>$12,420,116</td>
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<td><strong>TOTAL REQUIREMENTS</strong></td>
<td>$9,608,672</td>
<td>$16,775,071</td>
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<td>$5,529,100</td>
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<td>$6,873,600</td>
<td>$7,486,400</td>
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</tbody>
</table>
UPDATED
LRFP:
QUESTIONS
VEHICLE AVERAGE AGE & MAINTENANCE DEPARTMENT COST TREND

![Diagram showing the trend of vehicle average age and maintenance department cost from 2008 to 2022. The x-axis represents the years, and the y-axis represents the average vehicle age in years. The cost is shown in millions of dollars, with a peak in 2021 and 2022.]